### Cocoa Market Update Hugo van der Goes Barry Callebaut

Sugar Colloquium February 2020

BARRY ()) CALLEBAUT

### The last 9 months in Cocoa....

- Beginning of a deficit story for 2019/20 triggered a large buying wave
- Presidents of Ivory Coast & Ghana affirms commitment to \$2,600/T cocoa floor price
- World's biggest cocoa producer and neighboring Ghana "voluntarily decided" to limit cocoa production
- Ghana cocoa sector to receive \$600 mln to increase production
- Côte d'Ivoire raised farm gate price from 750 to 825 FCFA/kg
- Ivory Coast, Ghana strike first cocoa deals with living income premium
- Top Cocoa Growers see support for LID; Social Programs continue



BARRY (I) CALLEBAUT

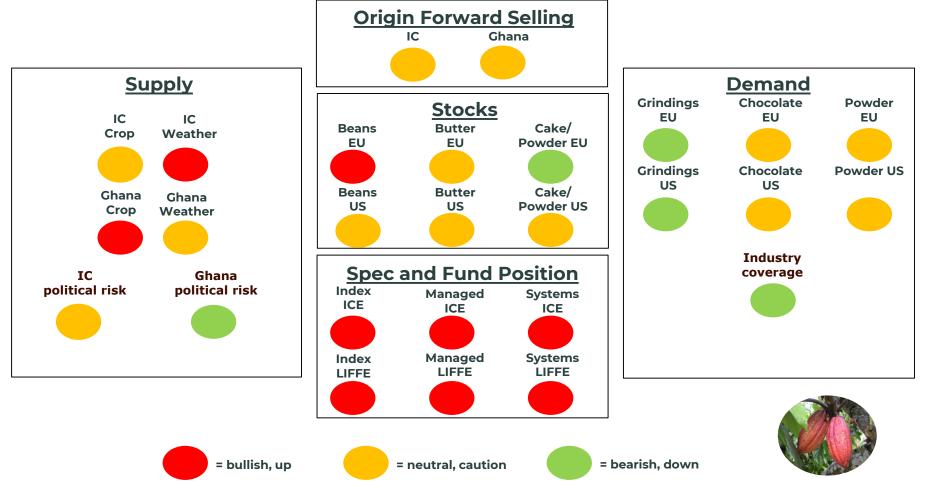




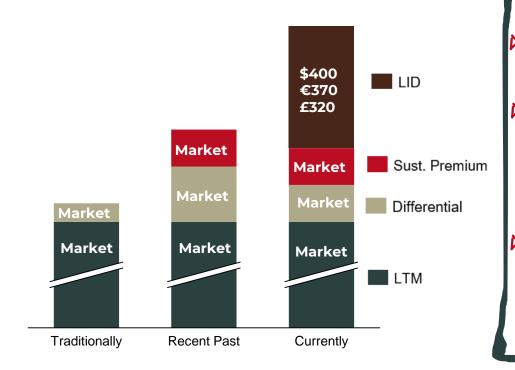


BARRY

Cocoa Growing	Cocoa Beans	Cocoa Beans		Closely correlated with Bean Futures Market	
			80%		
Barry Callebaut's core activities	Cocoa Liquor		Closely correlated with t	he Bean Futures Market	
	~54%			~46%	
Cocoa Butter pricing example 2.50 x \$2,500 = \$6,250 2.00 x \$2,500 = \$5,000 Cocoa Powder pricing example 1.00 x \$2,500 = \$2,500 1.20 x \$2,500 = \$3,000	Cocoa Powder Corr	related with Bean Futures and Powder Ratio	Cocoa Butter Corre	elated with Bean Futures and Butter Ratio	
	+ Sugar, Milk, others			+ Sugar, Milk, others	
	Powder Mixes	Compound & Fillings	Chocolate Couverture		
Customers	-				
Food manufacturers, artisans and professional users of chocolate					



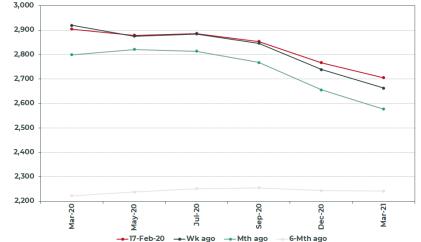
### Price Structure for beans for Côte d'Ivoire (at stable LTM)



- Steady increase due differential rally, sustainability premiums and LID
- Cost per MT of beans up, i.e. LID of \$400/Euro370/£320 has become an integral part of the price calculation for both, cocoa products and chocolate
- Price impact not being felt from one day to the other but gradually

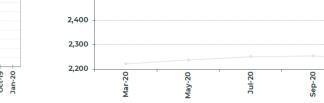


New York Cocoa Futures Second Position Continuation, Daily Close (USD/MT)



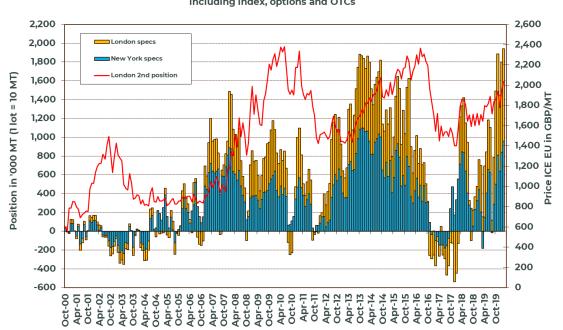
Forward Curve New York

Daily close in \$/MT per Maturity Period



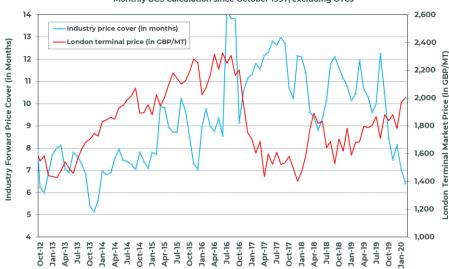
- New York futures on a bull run for the last few weeks
- Average price in Jan has been 2'687USD/MT, highest in the last 12 months
- Feb so far (as of Feb 14th) is showing an average price at 2'848USD/MT

- An inverted curve will remain attractive for a fund long position
- We expect the structure to stay as long as funds keep an active role in the market



#### Position of the Speculators Monthly combined data from ICE US & ICE EU, including index. options and OTCs

• Spec funds increased their long position significantly over the last few weeks: combined net long of 194.2k lots close to the historical high of early Dec 2019 (200k)



Cover of the Industry Monthly BCS Calculation since October 1997, excluding OTCs

- Due to the steep price increase since September, the industry cover dropped month-on-month and is now estimated at 6.4 months
- This is lower than last year at this time, when the cover was at 10.4 months
- We expect the industry to extend the cover, shall prices erode further from here

### Cocoa Tree Crop by Origin (ICCO)

IN THOUSAND METRIC TONS	ICCO 16/17 DATA	ICCO 17/18 ESTIMATE	ICCO 18/19 ESTIMATE	Analysts 19/20 Range
IVORY COAST	2,020	1,964	2,220	2,150 - 2,250
GHANA	969	905	815	800 - 950
ECUADOR	290	287	315	300 - 330
CAMEROON	246	250	280	250 - 310
NIGERIA	245	250	250	225 - 350
INDONESIA	270	240	220	150 - 205
BRAZIL	174	204	176	175 - 195
WORLD CROP	4,731	4,651	4,834	4,800 - 4,900
	+18.5%	-1.7%	+3.9%	

• For 19/20, market expect a flat year-on-year production evolution

### Cocoa Bean Grinding per Region (ICCO)

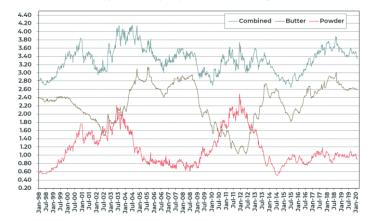
IN THOUSAND METRIC TONS	ICCO 16/17 DATA	ICCO 17/18 ESTIMATE	ICCO 18/19 FORECAST	ANALYSTS 19/20 RANGE
WESTERN EUROPE	1,520	1,595	1,602	
EASTERN EUROPE	108	115	117	
AMERICA	880	873	897	
AFRICA	901	963	991	
ASIA & OCEANIA	988	1,050	1,201	
WORLD TOTAL	4,397	4,596	4,808	4,870 - 4,900
	<b>+6.5</b> %	+4.5%	+4.6%	+1.5%

• Expect a slow down in grinding growth (ie bean consumption) due to high price environment





Butter Ratios & Powder Prices CRA weekly, ex-factory Europe, 6-month forward basis against London, in EUR/MT



Ratios of Cocoa Products CRA weekly data, ex-factory Europe, 6-month forward basis against London

### Pre-20/21

- Butter ratios under Pressure; High US inventories Market Inverse
- Powder prices up; driven by poor combo Margin, Good demand and high diffs 2021
- Butter ratios to stabilize due to «LID»
- Powder prices to firm due to «LID» & Combined Margin

12 Cocoa Market Update

## S&D and Conclusion

### S&D (ICCO)

IN THOUSAND METRIC TONS	ICCO 16/17 DATA	ICCO 17/18 ESTIMATE	ICCO 18/19 FORECAST	Analysts 19/20 Range
SURPLUS/DEFICIT	+287	+8	-21	-180 / -50
END-OF-SEASON STOCKS	1,714	1,722	1,701	N/A
STOCK/GRINDING RATIO	39%	<b>37</b> .5%	35.4%	N/A

• The 19/20 crop year is pointing at a small deficit

#### **Bullish Factors**

- Inverted market structure
- Forecast 19/20 S&D showing an increasing deficit
- Funds amplifying the deficit story
- Industry cover below the LTA (6.4 currently)
- Firm WA differentials against LDN; LID anticipation pulling Nigeria, Cameroon differentials up towards IC, Ghana
- Declining certified bean stock US/EU
- Demand for beans/products available pre-20/21 will go up as not subject to LID
- 2020 elections in WA
- Possibility of Harmattan during Q1 2020

### **Bearish Factors**

- Higher farm gate price for CDI and GH to stimulate production
- Outright prices products higher due to market and stronger GBP
- Lower Q4 grindings than market expectations could mean lower overall demand for 2019/20 crop year
- Weak macro factors and slow down in world economy



### Recommendations

- Cocoa Market => 12 months @ market ~ 2,500 USD/MT deferred positions
- Butter Ratios => 6 months
- Bean Differentials => 12 months
- Powder => 18 months



# Thank you!

Your Sales Representative is happy to receive any questions or comments!

February 2020