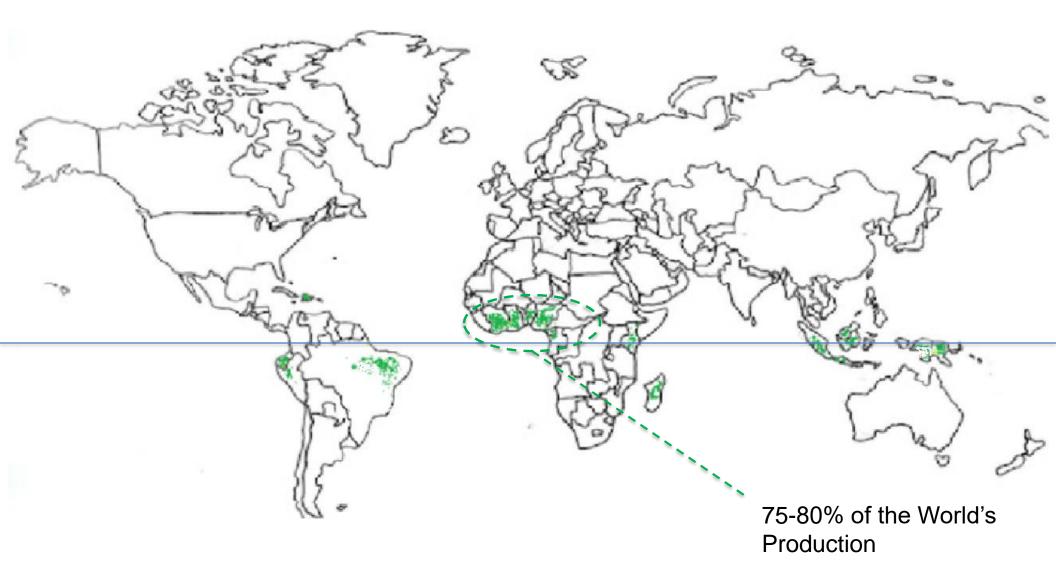




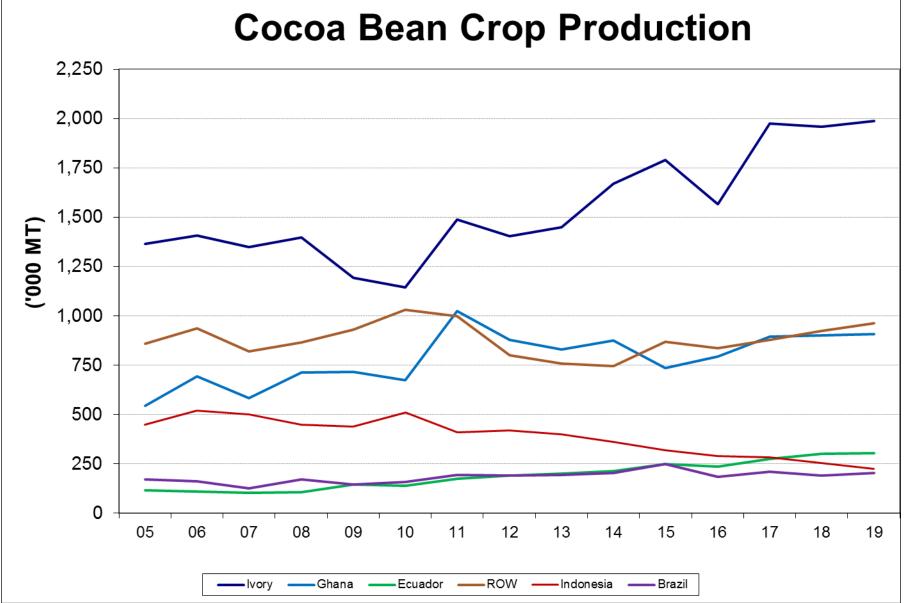
Cocoa Market

International Sweetener Colloquium February 26, 2019 Miami, FL

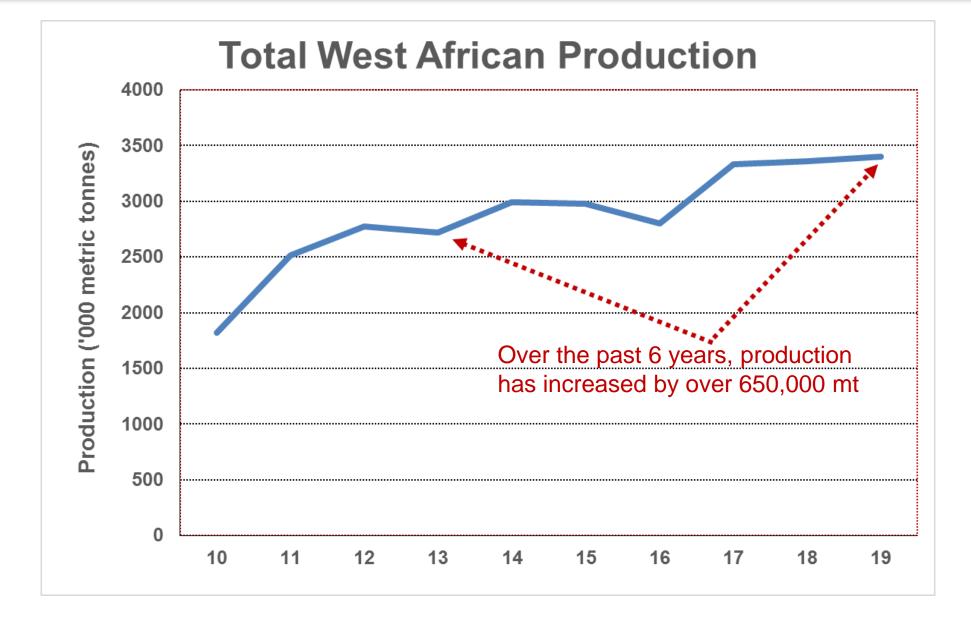




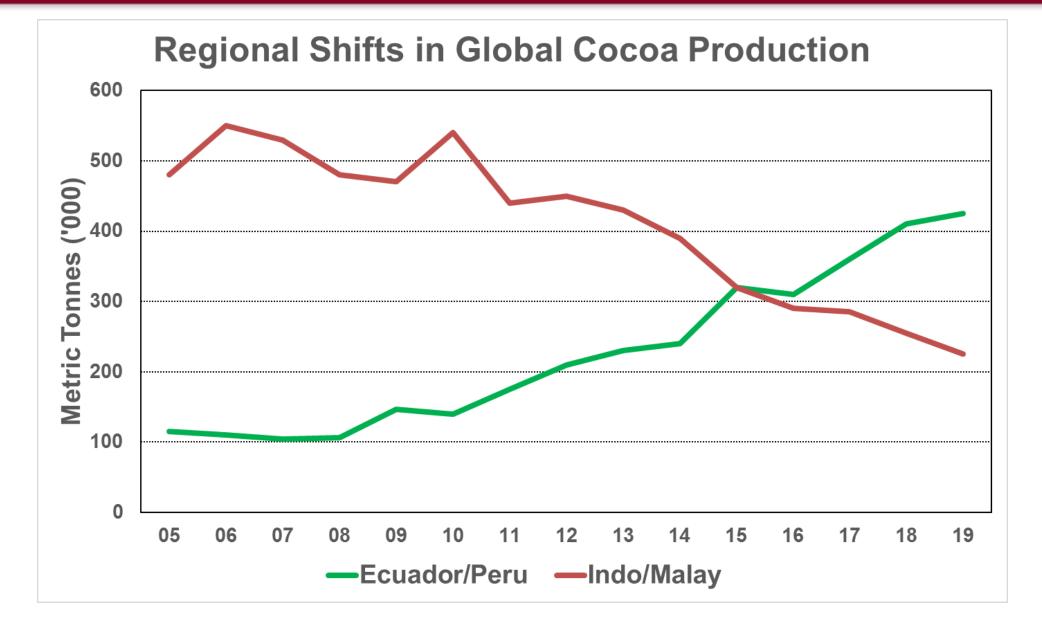




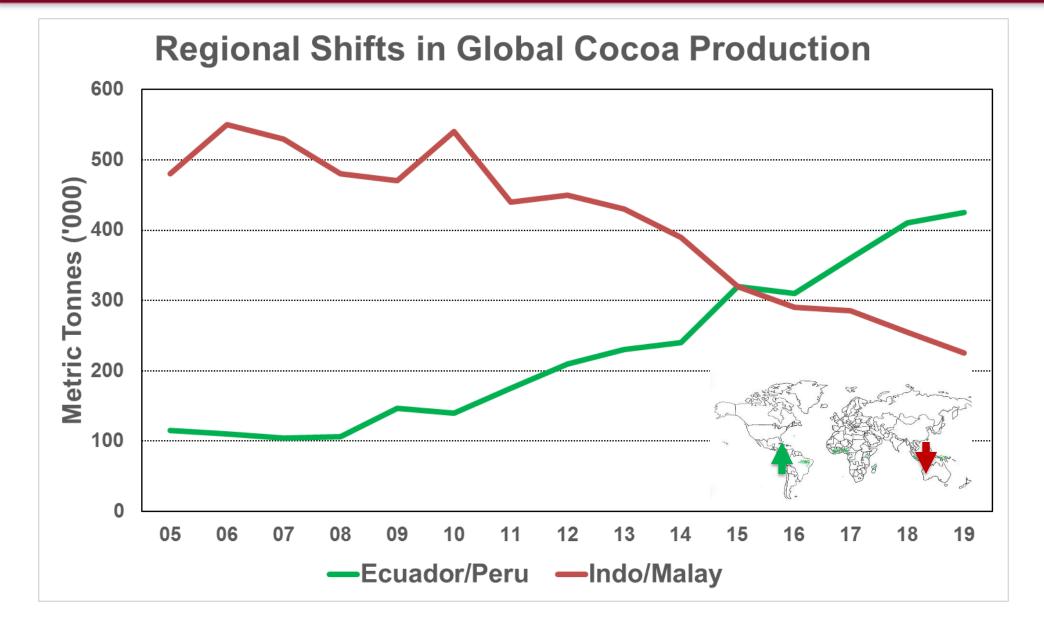




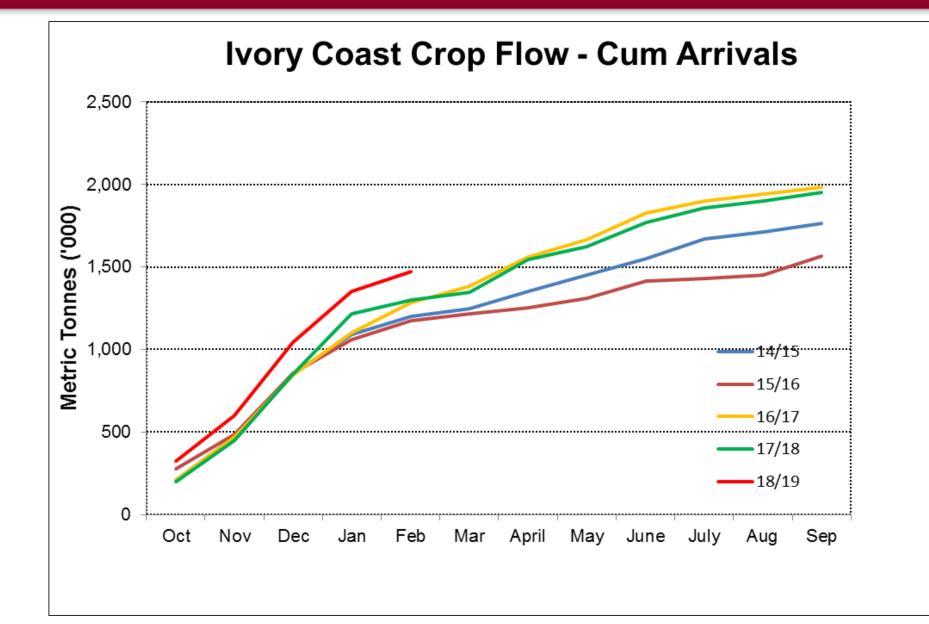




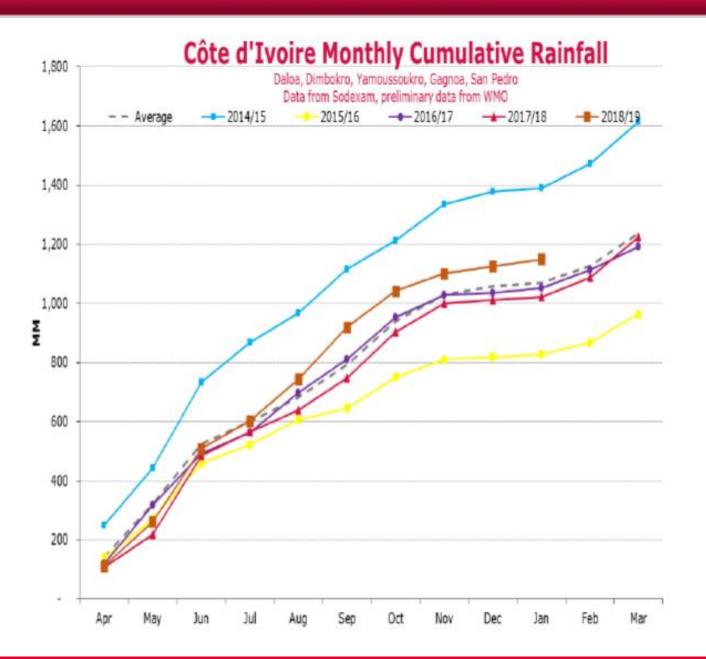




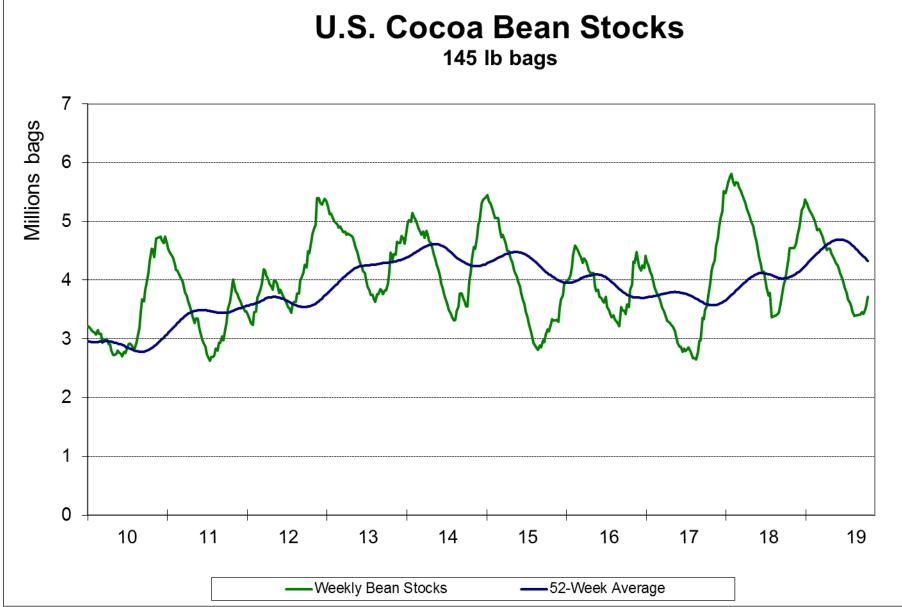






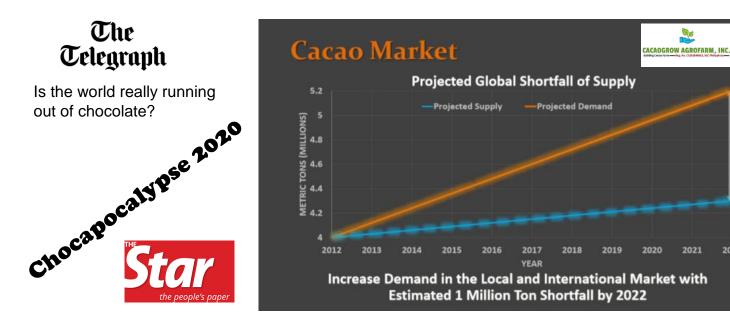








So what happened to the projected 1 million tonnes deficit by early 2020s?



The Washington Post

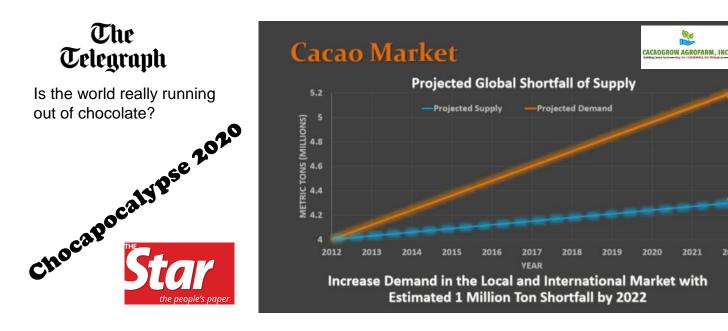
Chocolate maker says world is running out of chocolate

^{The}Atlantic

2022



So what happened to the projected 1 million tonnes deficit by early 2020s?



The Washington Post

Chocolate maker says world is running out of chocolate

^{The}Atlantic

Original assumptions

Grind would continue to grow at +3% per year

Production would grow nominally around +1% per year

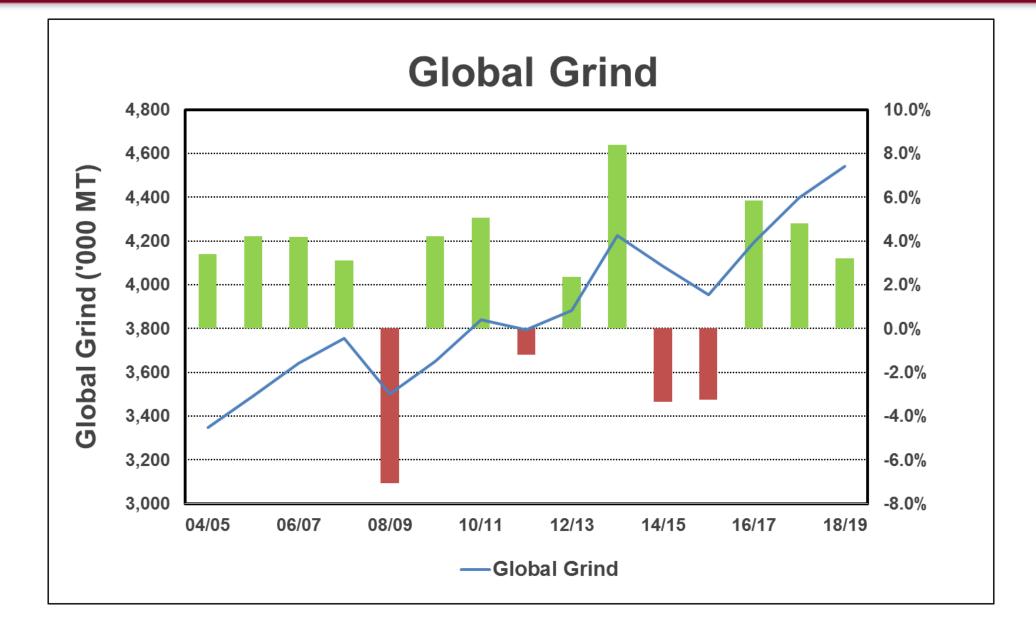
Actual results (past decade)

2022

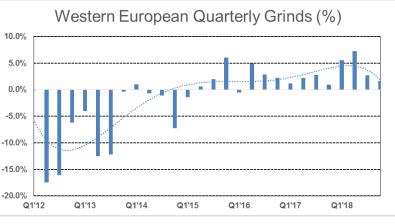
Grind has continued to grow around +2% per year

Production has kept pace and expanded at rate of +2.25% per year

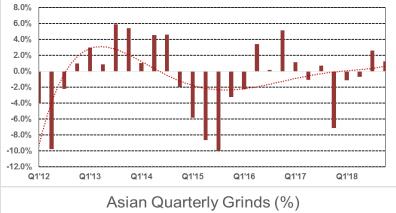


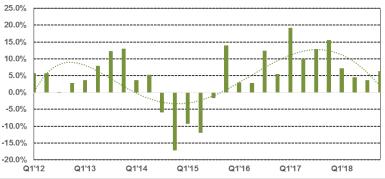






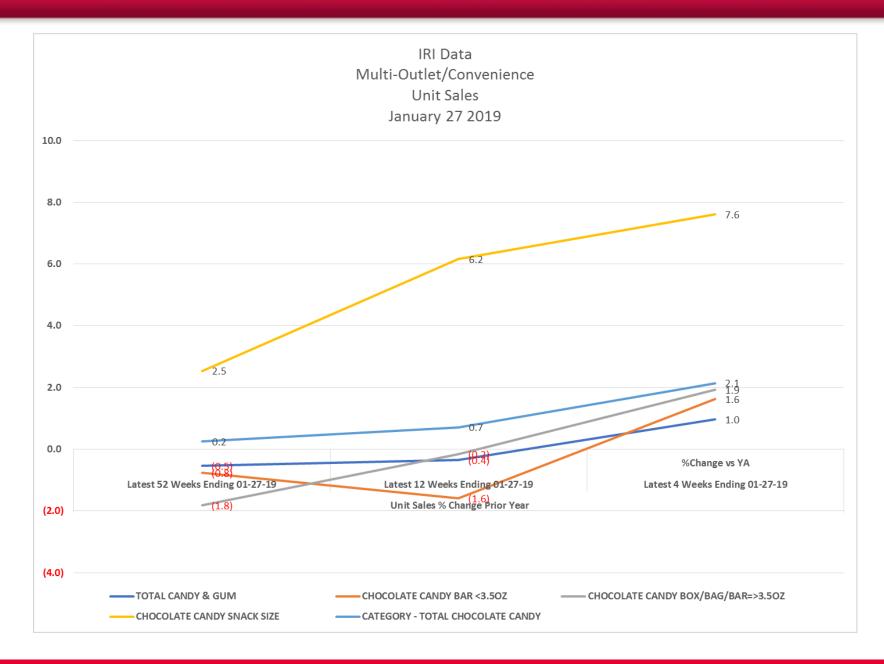
North American Quarterly Grinds (%)





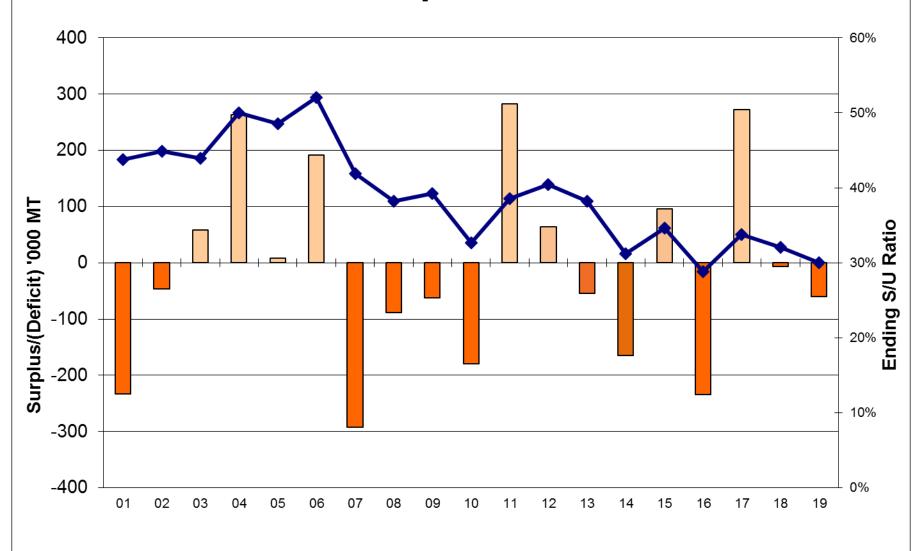
- Largest grinding regions (2 x as big as next largest)
- Growth of +4% over the past crop year
- Tremendous growth, but sets up a very high bar to meet or exceed for the current year
- Only major reporting region to register a decline in grind (-2.2% over the past "crop year")
- Major restructuring underway across N. America
- Sale of ADM, entrance of Olam, Cargill acquiring ADM chocolate business
- Clasen new plant, sale of Blommer to Fuji Ingredients, Transmar bankruptcy
- Growing region of importance in terms of cocoa processing and population growth (up +10%)
- Major crop production issues in Malaysia (crop down -10%)
- Structural deficit region implies strong imports are necessary to run capacity







Structural Surplus/Deficit vs. S/U





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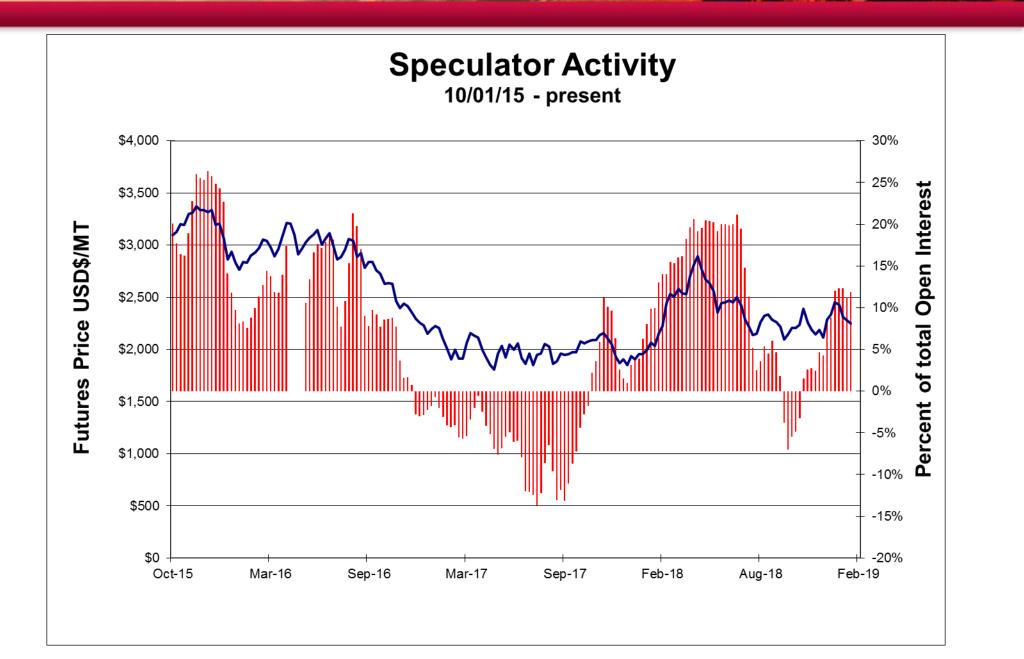
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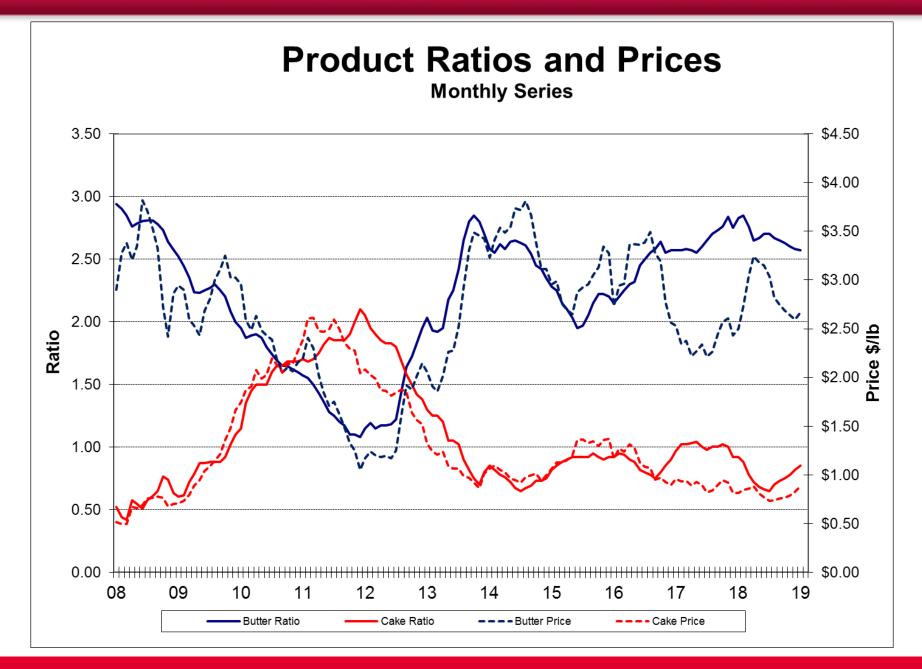


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Questions?

Thank You