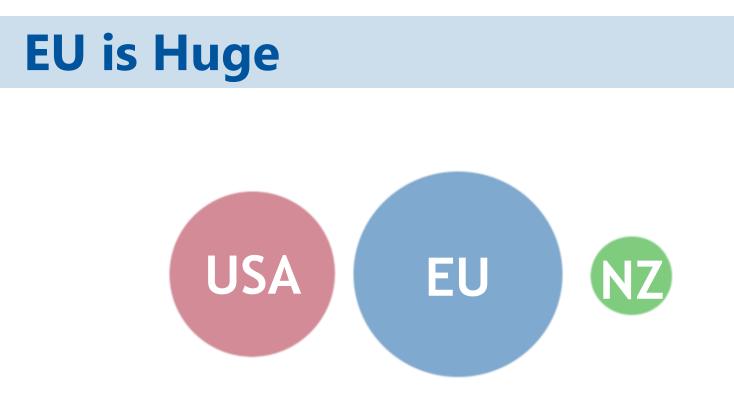
ALTERED trajectory

Dairy Market Outlook • February 2017

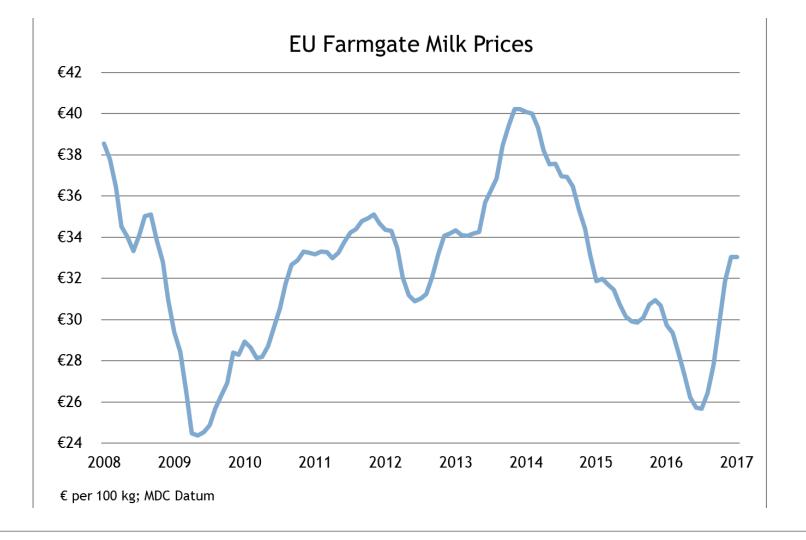


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- EU milk production is....
 - 6.8x bigger than New Zealand and 1.6x bigger than the USA
 - Imagine the headlines: New Zealand up 19%
- EU performance key story in 2015, 2016...and will be again in 2017

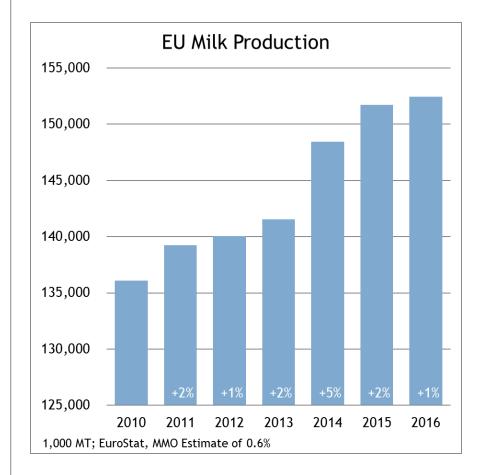
Price Washout...and Recovery





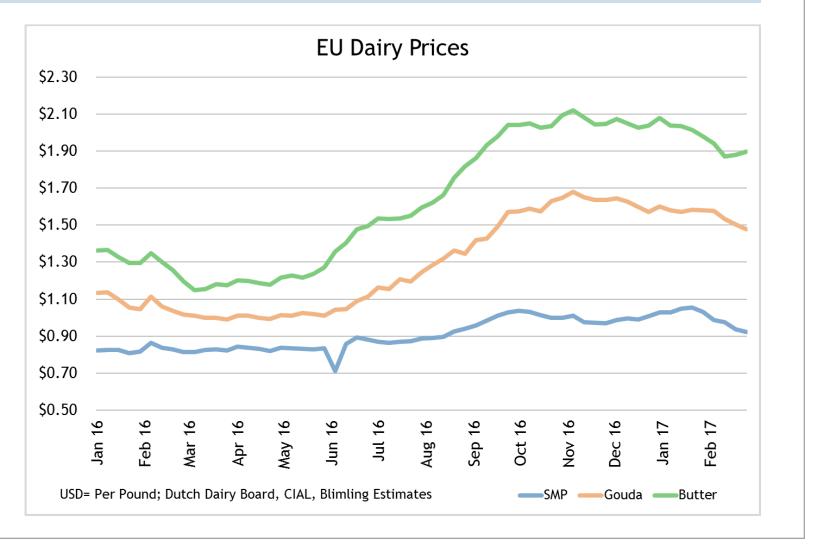
Oversupply is your neighbor's problem...

Still Poised for Growth?



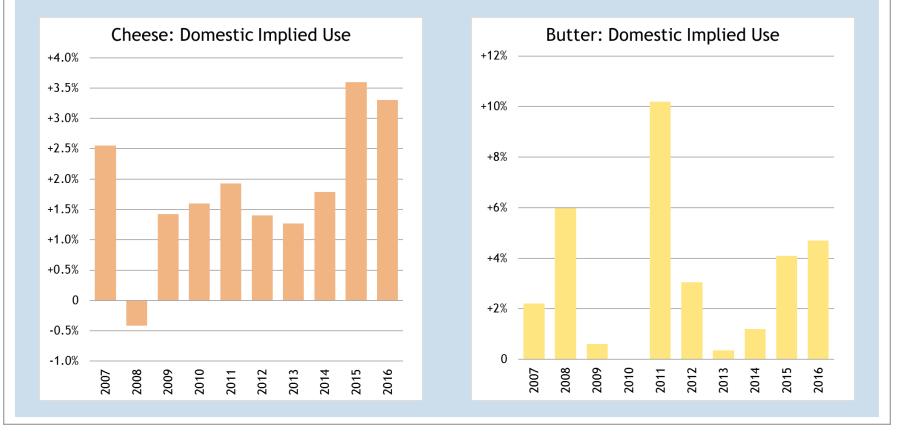
- Milk production slowed in 2016 – but still up a lot versus 2014 and 2013
- Our guess: not much structural damage
- How much less than way too much is still too much?

Prices: Leveling and Fading



US Demand Strong in 2016

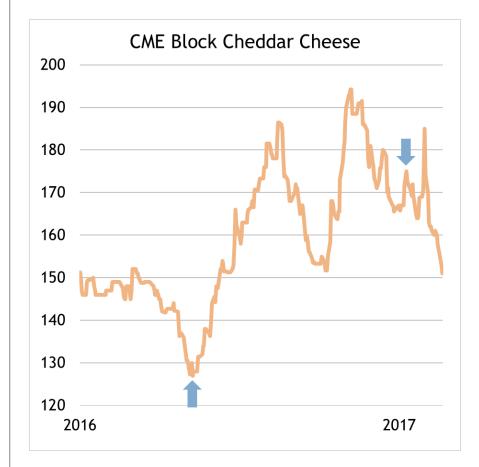
- Domestic cheese demand up 3.6% in 2015 and up 3.3% in 2016
- Domestic butter demand up 4.1% in 2015 and up 4.7% in 2016



Bloomberg: January 11

Americans Are Drinking Less Milk, but They **Can't Get Enough** Cheese

Ruh-Roh!



- CME Bocks @ 171 on January 11...151 last week
- A repeat of sorts: May WSJ article on "too much cheese" marked a low...

THE WALL STREET JOURNAL.



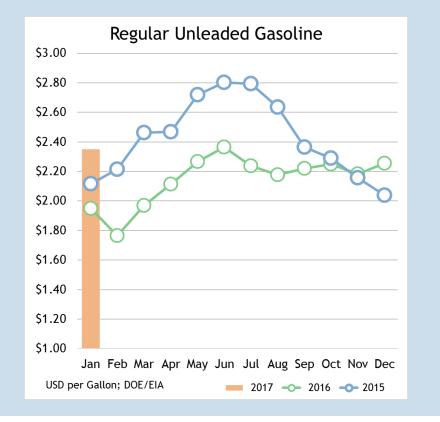
A Cheese Glut Is Overtaking America

Rise in production comes just as exports are hit by strong dollar; can you eat three pounds more?

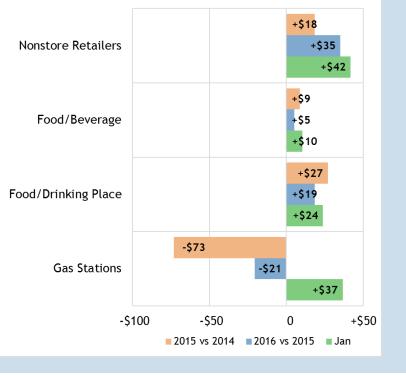


Gas Prices Now Hurting?

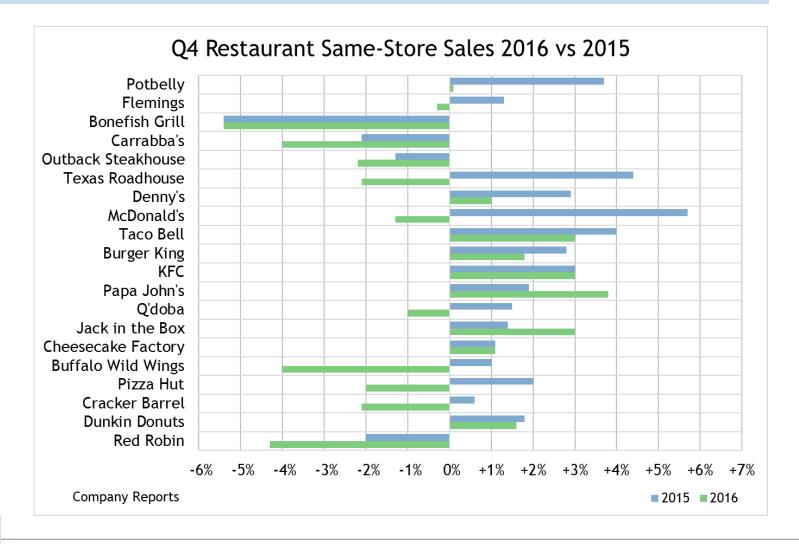
- Gas is still cheap by historical standards, but up 40-cents year-overyear in January (+20%)
- At what point does food-service demand suffer?





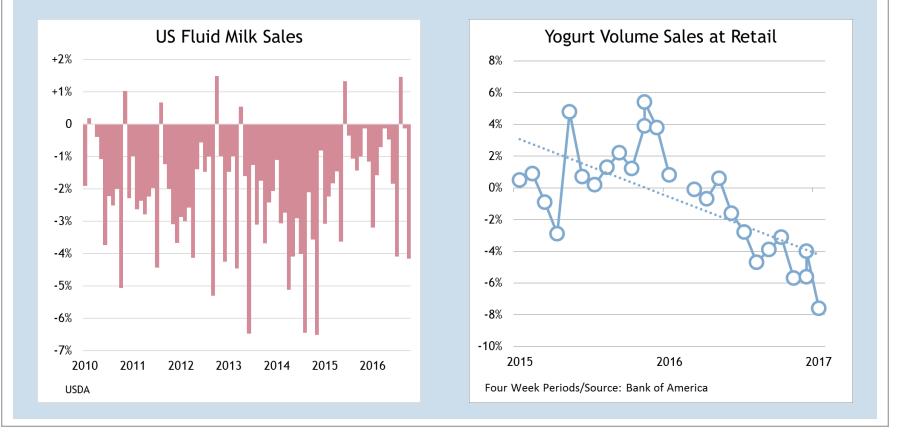


Underwhelming Performance

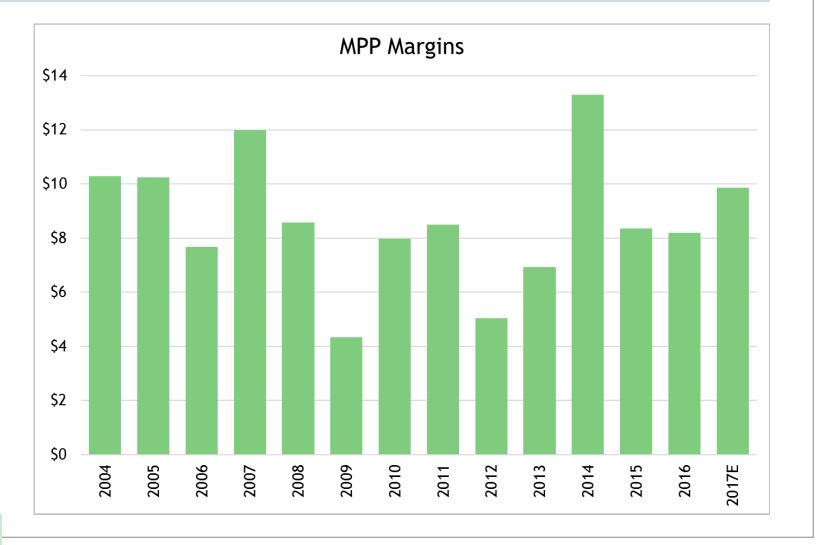


Fluid Milk, Yogurt Sales: Soft

- Beverage milk sales continue to evolve toward full-fat, but growth not enough to carry the category
- Yogurt struggling



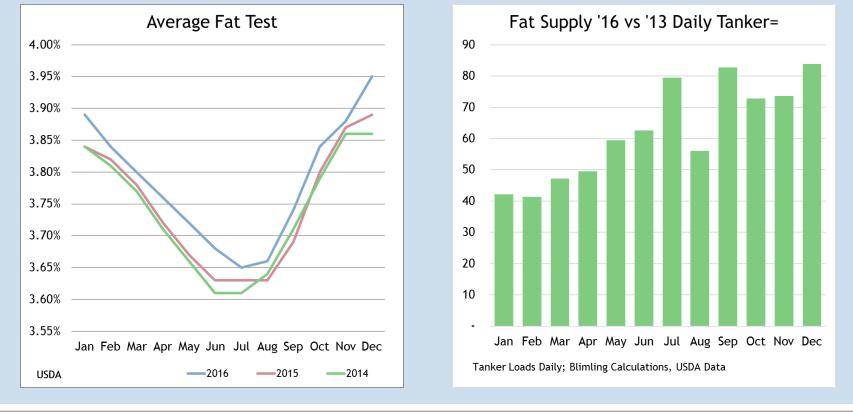
Producer Finance: Not Terrible



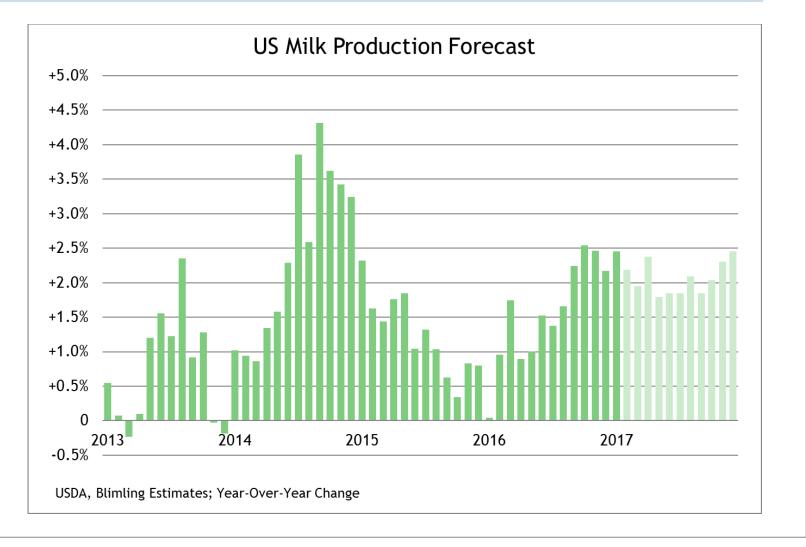
13

Fat is Valuable

- Average on-farm butterfat test in 2016 @ 3.78% compared to 3.70% over prior 10 years
- Factoring in additional milk production, enough to make 1.5 million more pounds butter per day compared to 2013

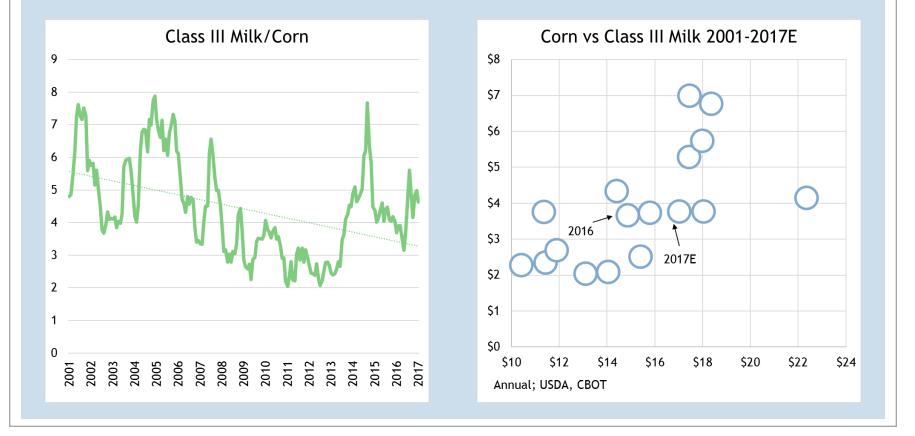


US Milk Production Outlook



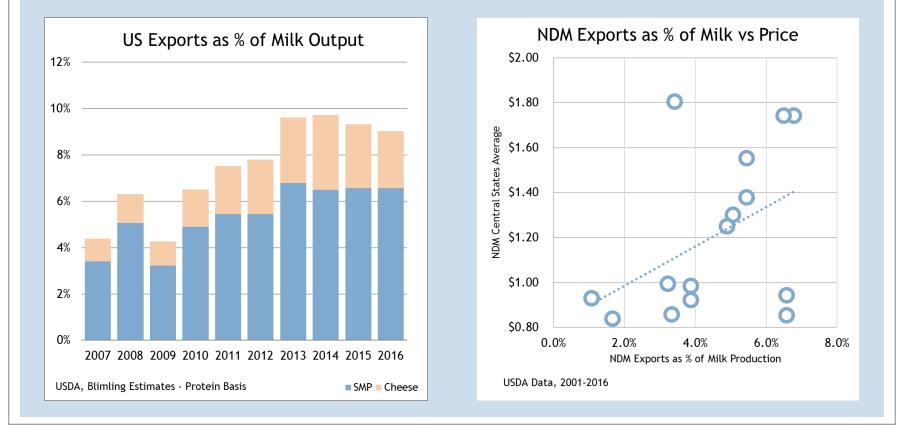
What Does <\$4 Corn Mean?

- We have not seen much \$20 milk in years with corn at less than \$4
- Corn at \$3.50 per bushel coincides with Class III milk between \$15.25 and \$15.50



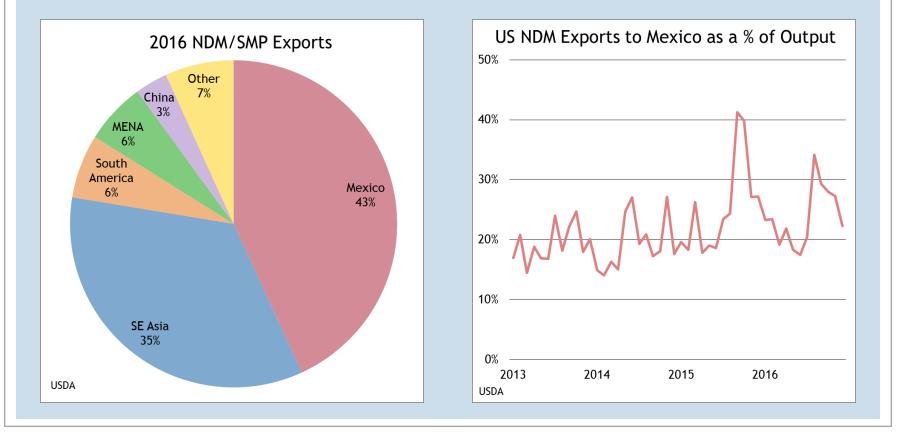
Exports Matter

• Simply put: cheese and milk prices have tended to be stronger when exports climb and weaker when they fall.



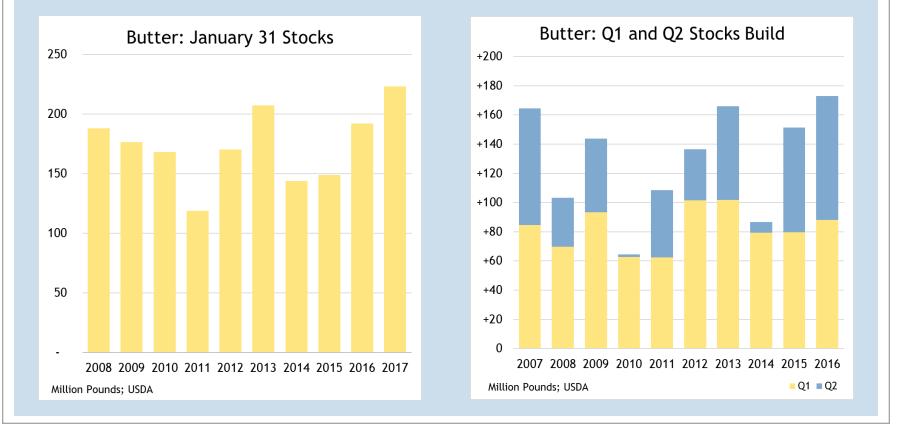
Mexico: Critical Customer

- About 25% of US powder production heads to Mexico
- About 200 million pounds of cheese in 2016 double that of next best customer



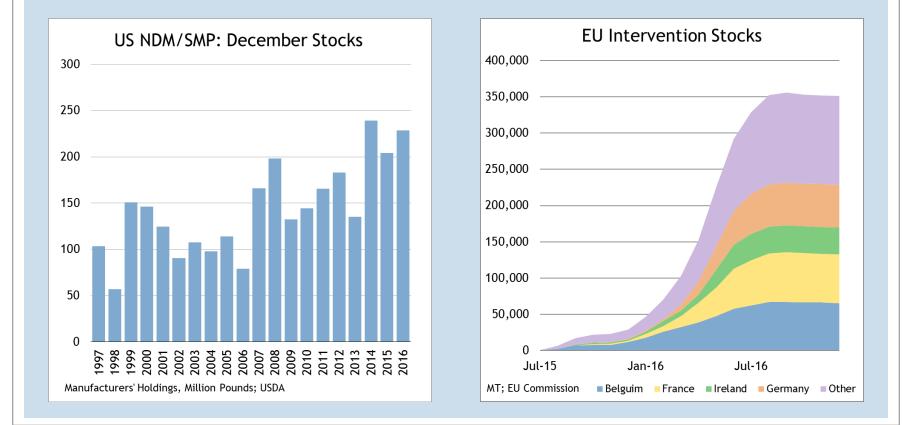
Will Butter Inventories Build?

- January 31 stocks up 16% year-over-year
- Remember: it only takes money to take the market up, it takes butter to bring it down

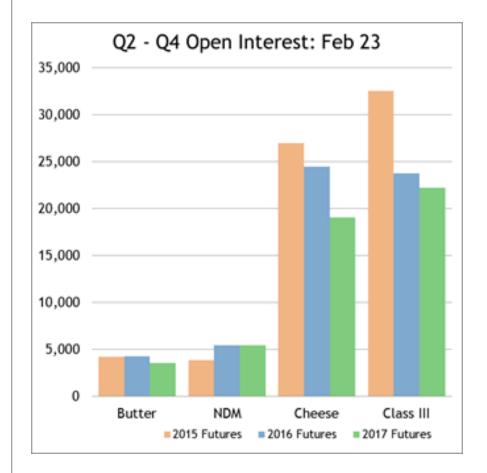


Lots of Powder!

- In the US, December 2016 manufacturers' stocks +12% versus 2015
- Europe has a massive stockpile



Demand for Forward Coverage



- Cheese:
 - Down 22% from 2016
 - Down 29% from 2015
- Class III:
 - Down 6% from 2016
 - Down 32% from 2015
- Butter:
 - Down 17% from 2016
 - Down 16% from 2015
- NDM
 - Flat with 2016
 - Up 41% from 2015

A better way of doing business.

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